

## ***Redlands Surgical Services v. Commissioner, 113 T. C. 47 (1999)***

A nonprofit organization's participation in a partnership with for-profit entities can fail to qualify for tax-exempt status under section 501(c)(3) if it cedes effective control to the for-profit partners, resulting in impermissible private benefit.

### **Summary**

Redlands Surgical Services, a nonprofit, sought tax-exempt status but was denied due to its involvement in a partnership with for-profit entities that owned and operated an ambulatory surgery center. The Tax Court ruled that Redlands had ceded control to its for-profit partners, which resulted in substantial private benefit, violating the requirement to operate exclusively for charitable purposes. The decision hinged on the lack of formal control by Redlands, the absence of a charitable obligation in the partnership agreements, and the for-profit management's control over daily operations. This case underscores the importance of maintaining control and ensuring that charitable purposes are prioritized in nonprofit partnerships with for-profit entities.

### **Facts**

Redlands Surgical Services (RSS), a nonprofit corporation, was formed by Redlands Health Systems (RHS) to participate as a co-general partner with SCA Centers, a for-profit corporation, in a general partnership. This partnership acquired a 61% interest in Inland Surgery Center, L. P. , which operated a freestanding ambulatory surgery center in Redlands, California. RSS had no other activities beyond this partnership. SCA Management, an affiliate of SCA Centers, managed the surgery center's day-to-day operations under a long-term contract. The partnership agreements did not require the surgery center to operate for charitable purposes, and RSS had no formal control over the center's operations, including medical standards and financial decisions.

### **Procedural History**

RSS applied for tax-exempt status under section 501(c)(3) but was denied by the IRS. RSS sought a declaratory judgment from the U. S. Tax Court, which reviewed the case based on the administrative record. The Tax Court upheld the IRS's decision, ruling that RSS did not meet the operational test for tax exemption.

### **Issue(s)**

1. Whether Redlands Surgical Services operates exclusively for charitable purposes under section 501(c)(3) of the Internal Revenue Code?
2. Whether Redlands Surgical Services' involvement in a partnership with for-profit entities results in impermissible private benefit?

## **Holding**

1. No, because Redlands Surgical Services ceded effective control over the surgery center's operations to for-profit entities, resulting in substantial private benefit and failing to meet the requirement of operating exclusively for charitable purposes.
2. Yes, because the structure of the partnership and management agreements allowed for-profit entities to control the surgery center's operations, conferring significant private benefits.

## **Court's Reasoning**

The Tax Court applied the operational test, which requires an organization to engage primarily in activities that accomplish exempt purposes. The court found that RSS failed this test because it did not have effective control over the surgery center's operations. The partnership and management agreements lacked any obligation to prioritize charitable purposes over profit-making objectives. RSS had no majority voting control, and the for-profit management company had broad authority over daily operations. The court cited cases like *Est of Hawaii v. Commissioner* and *Housing Pioneers, Inc. v. Commissioner*, where similar arrangements resulted in impermissible private benefit. The court concluded that RSS's lack of control and the for-profit entities' ability to maximize profits indicated a substantial nonexempt purpose.

## **Practical Implications**

This decision impacts how nonprofit organizations structure partnerships with for-profit entities. Nonprofits must maintain effective control and ensure that partnership agreements explicitly prioritize charitable purposes. The case highlights the risk of losing tax-exempt status when nonprofits enter into arrangements that benefit private interests. Practitioners should carefully review partnership agreements to ensure that charitable objectives are not compromised. Subsequent cases, such as *Geisinger Health Plan v. Commissioner*, have further clarified the integral part doctrine, emphasizing the need for a close relationship between a nonprofit and its exempt affiliates to maintain tax-exempt status.