

## ***Halliburton Co. v. Commissioner, 100 T. C. 216 (1993)***

A partial termination of a profit-sharing plan does not occur when workforce reductions are temporary and in response to economic conditions, without employer abuse.

### **Summary**

In *Halliburton Co. v. Commissioner*, the U. S. Tax Court ruled that a 19.85% reduction in plan participation due to layoffs did not constitute a partial termination of Halliburton's profit-sharing plan. The court emphasized that the layoffs were a temporary response to a collapse in oil prices and not indicative of employer misconduct. The decision hinged on the absence of bad faith, the temporary nature of the layoffs, and the rehiring of many affected employees. This case clarifies that the partial termination rule is not triggered by temporary workforce reductions without abusive intent, focusing on the facts and circumstances approach over a strict numerical threshold.

### **Facts**

In 1986, Halliburton faced a severe downturn in the oil industry, leading to a 37% reduction in its service personnel. As a result, 5,015 participants were involuntarily terminated from the Halliburton Profit Sharing and Savings Plan, representing a 19.85% decrease in plan participation. Halliburton implemented various cost-cutting measures, including early retirement incentives and furloughs. Many of the laid-off employees were rehired between 1987 and 1989 as the industry recovered.

### **Procedural History**

Halliburton sought a declaratory judgment from the U. S. Tax Court after the IRS issued a proposed adverse determination that the plan had experienced a partial termination. The court denied the IRS's motions to dismiss for lack of jurisdiction and failure to notify affected parties. The case proceeded on a fully stipulated administrative record.

### **Issue(s)**

1. Whether the 19.85% reduction in plan participation in 1986 constituted a partial termination of the Halliburton Profit Sharing and Savings Plan under section 411(d)(3) of the Internal Revenue Code?

### **Holding**

1. No, because the reduction in participation was temporary, in response to economic conditions, and not indicative of employer abuse or bad faith.

### **Court's Reasoning**

The court applied a facts and circumstances test rather than relying solely on the significant number or percentage tests. It rejected the IRS's argument that the significant number test should be used, emphasizing that the partial termination rule aims to protect employees' legitimate expectations of benefits and prevent employer abuse. The court found no evidence of abuse by Halliburton, noting that the layoffs were a response to a business emergency rather than a permanent restructuring. The temporary nature of the layoffs and the rehiring of many affected employees further supported the conclusion that no partial termination occurred. The court also clarified that voluntarily separated employees, including those who took early retirement, should not be counted in the partial termination calculation unless constructively discharged.

### **Practical Implications**

This decision provides guidance for employers facing temporary workforce reductions due to economic downturns. It clarifies that such reductions do not automatically trigger partial termination of retirement plans, as long as they are not motivated by bad faith or abuse. Employers should document the temporary nature of layoffs and their efforts to rehire affected employees to avoid partial termination findings. The ruling also emphasizes the importance of considering all relevant facts and circumstances, rather than relying solely on numerical thresholds, in determining whether a partial termination has occurred. Subsequent cases have cited Halliburton in assessing partial termination issues, reinforcing its impact on how similar situations are analyzed.