

Victory Markets, Inc. v. Commissioner, 99 T. C. 648 (1992)

Expenses incurred by a target company in a friendly acquisition must be capitalized if they result in long-term benefits, even if not creating a separate asset.

Summary

Victory Markets, Inc. contested the IRS's disallowance of professional fees as deductions, arguing the expenses were for defending against a hostile takeover. The Tax Court ruled the takeover was friendly and provided long-term benefits, following the Supreme Court's decision in *INDOPCO, Inc. v. Commissioner*. The court found that the expenses related to the acquisition had to be capitalized, not deducted, as they were for the long-term benefit of Victory Markets, which expanded significantly post-acquisition.

Facts

In May 1986, LNC Industries Pty. Ltd. approached Victory Markets, Inc. with an offer to acquire all its outstanding stock. Initially, Victory's management was uninterested, but LNC increased its offer, leading to negotiations. Victory engaged financial and legal advisors, adopted a rights dividend plan, and eventually accepted a \$37 per share offer from LNC. Post-acquisition, Victory Markets expanded by acquiring other companies and experienced increased sales. The IRS disallowed Victory's deduction of \$571,544 in professional fees, claiming they were capital expenditures.

Procedural History

The Commissioner of Internal Revenue determined deficiencies in Victory Markets' federal income taxes for 1980, 1983, and 1984, stemming from disallowed net operating loss carrybacks. Victory Markets filed a petition with the U. S. Tax Court to challenge these adjustments, specifically the disallowance of professional fees as deductions. The Tax Court heard the case and issued its opinion on December 23, 1992.

Issue(s)

1. Whether the takeover of Victory Markets by LNC was hostile or friendly.
2. Whether Victory Markets derived long-term benefits from the acquisition.
3. Whether the expenses incurred by Victory Markets in connection with the acquisition are deductible under section 162 or must be capitalized under section 263.

Holding

1. No, because the evidence shows that the takeover was not hostile; LNC expressed a desire for a friendly transaction, and Victory's board did not activate defensive

measures like the rights dividend plan.

2. Yes, because the board's approval of the takeover and subsequent business expansions indicate long-term benefits were anticipated and realized.

3. No, because the expenses must be capitalized as they were incurred for the long-term benefit of Victory Markets, following the precedent set in *INDOPCO, Inc. v. Commissioner*.

Court's Reasoning

The Tax Court applied the legal rules from *INDOPCO*, emphasizing that expenses must be capitalized when they result in long-term benefits to the corporation. The court found the takeover was friendly, as LNC negotiated directly with Victory's board and did not bypass it with a hostile offer. Victory's board considered the offer, engaged advisors, and ultimately approved the merger, indicating a belief in long-term benefits. The court noted Victory's post-acquisition expansion and increased sales as evidence of these benefits. The court also highlighted the board's fiduciary duty to act in the corporation's best interest, as required under New York law, reinforcing that the board's approval implied long-term benefits. A direct quote from the court emphasizes this point: "When a board addresses a pending takeover bid it has an obligation to determine whether the offer is in the best interest of the corporation and its shareholders. "

Practical Implications

This decision clarifies that expenses related to friendly corporate acquisitions must be capitalized if they result in long-term benefits, impacting how similar cases are analyzed. Legal practitioners must advise clients on the tax implications of acquisition-related expenses, emphasizing the need for careful documentation of any perceived long-term benefits. Businesses contemplating acquisitions should be aware of the potential for increased tax liabilities due to capitalization requirements. This ruling has been applied in subsequent cases to determine the deductibility of acquisition expenses, such as in *PNC Bancorp, Inc. v. Commissioner*, where similar principles were upheld.