# Armour-Dial Men's Club, Inc. v. Commissioner, 77 T. C. 1 (1981)

A social club's deductions for expenses related to member services are limited to the income derived from members under IRC Section 277.

#### Summary

Armour-Dial Men's Club, a non-exempt organization for salaried and retired Armour employees, operated a retail store and sponsored social activities. The IRS challenged the club's deductions for these activities, arguing they exceeded membership income. The Tax Court held that the club was a social club under IRC Section 277, and its deductions for membership activities were limited to membership income. The decision was based on the club's primary operation being the provision of services to members, despite its indirect benefits to Armour.

#### Facts

Armour-Dial Men's Club, Inc. , a not-for-profit corporation, was formed to promote better social relationships among Armour's salaried and retired employees. Membership was limited to these employees, and the club operated a retail store selling Armour's reject products. The club also sponsored various social and recreational activities for its members, funded primarily by the store's profits. Membership dues were collected via payroll deductions, with initiation fees and annual dues amounting to approximately \$3,500 and \$4,000 in the tax years at issue. The club's expenses for member activities significantly exceeded its membership income.

## **Procedural History**

The Commissioner of Internal Revenue determined deficiencies in the club's federal income tax for the taxable years ending March 31, 1974, and March 31, 1975. The club petitioned the U. S. Tax Court, which found in favor of the Commissioner, holding that the club's deductions for membership activities were limited to membership income under IRC Section 277.

## Issue(s)

 Whether Armour-Dial Men's Club, Inc. is a membership organization under IRC Section 277, limiting its deductions for member services to membership income.
Whether the club's membership expenses are deductible under IRC Section 162 as ordinary and necessary business expenses.

## Holding

1. Yes, because the club was operated primarily to furnish services and goods to its members, fitting the definition of a social club under Section 277.

2. No, because the court's decision under Section 277 made it unnecessary to

address Section 162, though similar cases supported the result.

# **Court's Reasoning**

The Tax Court applied IRC Section 277, which limits deductions for social clubs to membership income. The court found that the club was a social club because it was operated primarily to furnish services and goods to its members, as evidenced by the significant expenditures on social activities compared to membership income. The court emphasized that the focus should be on the organization's operations rather than its formation purpose. The court rejected the club's argument that its activities primarily benefited Armour, noting that any benefit to Armour was indirect. The court also referenced legislative history supporting the application of Section 277 to prevent social clubs from using non-membership income to offset membership expenses.

# **Practical Implications**

This decision clarifies that social clubs must limit their deductions for member services to membership income under IRC Section 277. Practically, this affects how social clubs structure their finances, potentially requiring them to increase membership dues or reduce services if they rely on non-membership income. The ruling emphasizes the importance of separating membership and non-membership activities for tax purposes. It also impacts how similar organizations analyze their tax obligations, ensuring they align with the principles established in this case. Later cases have followed this precedent, reinforcing the limitation on deductions for social clubs.