

***Capital Sales, Inc. v. Commissioner, 71 T. C. 416; 1978 U. S. Tax Ct. LEXIS 4 (1978)***

A reorganization under section 368(a)(1)(D) does not occur if the transferor corporation does not transfer its principal operating asset, even if the asset ends up with a corporation controlled by the same shareholders.

**Summary**

Capital Sales, Inc. (Sales) lost its Modernfold franchise, which was then granted to Southern Sash Supply Co. (Supply), a corporation controlled by the same shareholders. Sales sold its remaining assets to Supply and liquidated. The IRS argued this constituted a reorganization under section 368(a)(1)(D), treating distributions to shareholders as dividends. The court disagreed, holding that since the nonassignable franchise was not transferred by Sales, no reorganization occurred, and the distributions were capital gains. Additionally, the court upheld the imposition of an accumulated earnings tax on Sales for the year in question, finding no reasonable business need for the accumulation.

**Facts**

Capital Sales, Inc. (Sales) was primarily engaged in distributing Modernfold doors under a franchise from American-Standard. Due to changes in American-Standard's distribution strategy, Sales lost its franchise, which was subsequently granted to Southern Sash Supply Co. (Supply), a related corporation with substantially the same shareholders. Sales then sold its remaining assets to Supply at book value and liquidated, distributing cash and stock to its shareholders. The IRS challenged the tax treatment of these transactions, asserting they constituted a reorganization under section 368(a)(1)(D).

**Procedural History**

The IRS issued deficiency notices to Sales and its shareholders, asserting that the transactions constituted a reorganization and that Sales was subject to the accumulated earnings tax. Sales and the shareholders petitioned the U. S. Tax Court, which held that no reorganization had occurred and upheld the imposition of the accumulated earnings tax.

**Issue(s)**

1. Whether the series of transactions between Capital Sales, Inc. and Southern Sash Supply Co. constituted a reorganization under section 368(a)(1)(D) of the Internal Revenue Code.
2. Whether the accumulation of earnings and profits by Capital Sales, Inc. was necessitated by the reasonable needs of its business.

**Holding**

1. No, because the transactions did not constitute a reorganization under section 368(a)(1)(D). The Modernfold franchise, Sales' principal operating asset, was not transferred by Sales but was directly granted to Supply by American-Standard.
2. No, because the accumulation of earnings and profits by Sales was not necessitated by the reasonable needs of its business.

### **Court's Reasoning**

The court focused on whether the cancellation of Sales' franchise and its subsequent grant to Supply could be considered a transfer by Sales. The court distinguished this case from others by noting the nonassignable nature of the franchise and the lack of control by Sales over its transfer. The court rejected the IRS's step transaction analysis, finding that the steps were not mutually interdependent, as the liquidation of Sales would have occurred regardless of who received the franchise. Regarding the accumulated earnings tax, the court found that Sales did not have specific plans justifying the accumulation and thus upheld the tax.

### **Practical Implications**

This decision clarifies that for a reorganization under section 368(a)(1)(D), the transferor must actually transfer its principal operating assets. It is significant for companies with nonassignable assets, as it establishes that the direct reissuance of such assets to a related corporation does not constitute a transfer by the original holder. The case also reinforces the standards for justifying accumulated earnings under the accumulated earnings tax, requiring specific, definite plans for the use of accumulated funds. Subsequent cases have cited Capital Sales for its analysis of what constitutes a transfer in reorganization scenarios, particularly where nonassignable assets are involved.