

## **21 T.C. 486 (1954)**

To qualify for excess profits tax relief under I.R.C. § 722(b)(4), a taxpayer must establish that it either commenced business immediately prior to the base period or changed the character of its business during the base period, and that this directly led to an inadequate representation of its normal earnings by its average base period net income.

### **Summary**

West Flagler Amusement Co. sought relief from excess profits tax under I.R.C. § 722, arguing that its base period net income was an inadequate reflection of its normal earnings because it commenced business and changed the character of its business immediately prior to and during the base period. The Tax Court found that West Flagler did not commence its greyhound racing business immediately prior to the base period, as its operations began several years earlier. Furthermore, the court determined that improvements to its facilities and operations, such as installing new starting boxes and an odds board, did not constitute a change in the character of the business that directly caused a significant increase in normal earnings. The court denied West Flagler's claim for relief, holding that the taxpayer's base period earnings were an adequate standard of its normal earnings and the improvements did not substantially alter the nature of the business.

### **Facts**

West Flagler Amusement Co., operating a greyhound racing track, sought relief from excess profits tax. West Flagler was incorporated in 1930 and began operating the track in 1933. The base period for tax purposes was from October 1, 1936, to September 30, 1940. During and immediately before the base period, West Flagler made several improvements to its facilities, including installing an electric starting box and an odds board and remodeling its grandstand. West Flagler argued these improvements constituted a change in the character of its business, justifying relief under § 722(b)(4). The Commissioner disallowed the claims.

### **Procedural History**

West Flagler filed for relief from excess profits tax under I.R.C. § 722. The Commissioner disallowed the claims, resulting in a deficiency in excess profits tax. West Flagler appealed the Commissioner's determination to the United States Tax Court.

### **Issue(s)**

1. Whether West Flagler commenced its business immediately prior to the base period as defined by I.R.C. § 722(b)(4).
2. Whether West Flagler changed the character of its business immediately prior to

or during the base period.

3. Whether the improvements made by West Flagler to its track's facilities and operations constituted a change in the character of the business that directly resulted in an increase of normal earnings not adequately reflected by its average base period net income.

### **Holding**

1. No, because the business operations began in 1933, which was several years before the base period start in 1936.

2. No, because the improvements made did not constitute a change in the character of the business, as they did not fundamentally alter the nature of the business.

3. No, because the improvements made by West Flagler did not result in a direct and substantial increase in normal earnings.

### **Court's Reasoning**

The court examined whether West Flagler met the requirements for relief under I.R.C. § 722(b)(4). The court first addressed whether West Flagler commenced business immediately prior to the base period. The court noted that the business operations started in 1933 and the business was not a new enterprise during the base period, precluding relief. The court cited *Monarch Cap Screw & Manufacturing Co.*, 5 T.C. 1220, 1231, and *A. B. Frank Co.*, 19 T.C. 174, 181, to support this decision.

Next, the court considered whether West Flagler changed the character of its business. The court found that the improvements made during and immediately before the base period, such as installing a glass starting box, improving the grandstand, and installing an odds board, were merely improvements. These improvements did not change the nature of the core business of greyhound racing. The court cited *Wisconsin Farmer Co.*, 14 T.C. 1021, 1028, in defining "a substantial departure from the preexisting nature of the business." The court also noted that the improvements were reasonably expected in the course of normal business operations.

Furthermore, the court determined that West Flagler had not shown that the improvements resulted in an increase in earnings capacity, as it was not possible to separate the impact of the improvements from the upward trend in the general economy.

### **Practical Implications**

This case provides significant guidance for analyzing claims for excess profits tax relief under I.R.C. § 722. Attorneys should note:

1. *Defining “Commencement”*: The case highlights the importance of carefully defining the precise timing of the commencement of a business. Relief under this section is limited to businesses that started immediately before the base period. If a business started operations several years before the base period, it won’t meet this requirement.

2. *Distinguishing Business “Character” Changes*: The court emphasizes that the types of changes that trigger relief must be substantial and must fundamentally alter the nature of the business. Routine improvements, such as upgrades to facilities or technology, are generally insufficient. This has ramifications for businesses attempting to claim relief based on operational changes.

3. *Demonstrating Causation*: The ruling stresses that the taxpayer must demonstrate that the changes in its business led directly to the increase in earnings. Showing a mere correlation between improvements and increased revenue is not enough; a direct causal link is required.

4. *Economic Context*: The court’s emphasis on the general economic context is essential. It suggests that general economic trends or upturns in an industry might overshadow changes made by a business. This underlines the complexity of proving a specific action within a business caused an increase.

This case is relevant to legal practice because it illustrates how courts will interpret tax relief provisions. Attorneys can use this case as a roadmap to analyze a company’s claim for excess profits tax relief under circumstances where a business’s earnings during the base period are not considered representative of its normal earnings due to changes in the business.