## Pacific Chain and Manufacturing Co. v. Commissioner, 19 T.C. 51 (1952)

When calculating excess profits tax relief under Section 722 of the Internal Revenue Code, a court may estimate a constructive average base period net income based on various factors, even if the taxpayer's proposed reconstruction method is unacceptable.

### **Summary**

Pacific Chain and Manufacturing Co. sought excess profits tax relief under Section 722 of the Internal Revenue Code, arguing that its excess profits credit based on invested capital was inadequate due to factors like intangible assets and low capital. The Tax Court acknowledged the existence of qualifying factors but rejected the petitioner's proposed method for calculating constructive average base period net income. Despite this, the court determined that the petitioner was entitled to some relief and estimated a fair and just constructive average base period net income based on the nature and character of the business, its administrative policies, potential demand, and other factors. The court emphasized that mathematical accuracy is not required, and practical judgment should be applied.

#### **Facts**

Pacific Chain and Manufacturing Co. was organized in 1942 and sought to compute its excess profits tax credit. The company sold chain ladders and Dex-O-Tex, a product developed in England. The company held an exclusive license to sell chain ladders in a specific territory. The company argued that its invested capital was an inadequate standard for determining excess profits because of the nature of its business. A prior licensee of Dex-O-Tex focused almost exclusively on marine applications, while Pacific Chain promoted sales for land use.

# **Procedural History**

Pacific Chain petitioned the Tax Court for relief under Section 722 of the Internal Revenue Code. The Commissioner opposed the petition, arguing that the company failed to establish normal base period earnings sufficient to warrant relief beyond what was already allowed under the invested capital method. The Tax Court reviewed the case and determined a constructive average base period net income.

### Issue(s)

- 1. Whether the petitioner's method of establishing normal earnings from sales of Dex-O-Tex for reconstruction purposes is acceptable under Section 722 of the Internal Revenue Code.
- 2. Whether the petitioner has established a constructive average base period net income sufficient to result in credits in excess of the amounts allowed by the Commissioner under the invested capital method.

# **Holding**

- 1. No, because the computation assumes factual conditions having no support in the evidence and relies on actual sales after December 31, 1939, in a manner not sanctioned by Section 722(a).
- 2. Yes, in part. The Tax Court determined a constructive average base period net income of \$5,000, although the petitioner's proposed method was rejected, because the record warranted some relief based on a consideration of various factors related to the nature and character of the petitioner's business.

# Court's Reasoning

The court rejected the petitioner's proposed method because it relied on unsupported assumptions and improperly used post-1939 data. The court emphasized that while post-1939 events can be considered to determine the nature of a Section 722(c) taxpayer and the character of its business, they cannot be used to justify using actual sales figures after 1939 for reconstruction purposes. The court found the testimony of the petitioner's president regarding potential sales to be a gross exaggeration. The court considered the experience of the petitioner's predecessors but noted that the petitioner's policies differed, particularly in focusing on land use sales of Dex-O-Tex. The court stated that "the broad terms used by Congress in authorizing consideration of post-1939 events to determine the nature of a 722 (c) taxpayer and the character of its business contemplates that its general business policies be taken into account." The court concluded that the petitioner was entitled to some relief and that "the statute does not require that the amount determined be mathematically accurate." It determined \$5,000 to be a fair and just amount based on the evidence, including the petitioner's administrative policies, potential demand for Dex-O-Tex, and the availability of raw materials.

### **Practical Implications**

This case illustrates that even if a taxpayer's proposed method for calculating constructive average base period net income is flawed, the court can still grant relief under Section 722 of the Internal Revenue Code. It emphasizes the importance of presenting evidence related to the nature and character of the business, its administrative policies, market potential, and other relevant factors to support a claim for relief. The case confirms that mathematical precision is not required, and the court can exercise its judgment to determine a fair and just amount. It demonstrates the court's willingness to consider a range of factors beyond simply the financial results of predecessor companies, focusing instead on the specific taxpayer's business policies and potential for growth. Later cases would cite this as precedent for the flexibility a court has in reconstructing income for excess profits tax purposes.