

## ***Royal Crown Bottling Co. of Little Rock, 14 T.C. 529 (1950)***

A taxpayer commencing business during the base period for excess profits tax calculation can obtain relief under Section 722(b)(4) if its average base period net income is an inadequate standard of normal earnings because the business had not reached its normal earning level by the end of the base period.

### **Summary**

Royal Crown Bottling Co. sought relief from excess profits tax, arguing its average base period net income was an inadequate reflection of normal earnings due to its commencement of business during the base period. The Tax Court agreed, finding the company's development period extended beyond the base period and its earnings hadn't reached a normal level by the end of that time. The court allowed the company to use the "2-year push-back rule" in reconstructing its average base period net income and determined a fair and just amount representing normal earnings, adjusting for factors like bottle loss, bad debts, and interest expense.

### **Facts**

- Royal Crown Bottling Co. commenced business in April 1937.
- The company initially promoted a nationally franchised drink, then developed its own branded drink.
- Its net losses for 1937 and 1938 were \$802.95 and \$1,785.32, respectively, with a \$3,054.97 profit in 1939.
- In 1942, the company wrote off \$15,665.04 in bad debts from approximately 3,200 small accounts and changed to a cash-only sales policy.
- The company was indebted to its chief stockholder, Roy F. Band, without claiming interest deductions on its tax returns for 1937-1939.

### **Procedural History**

Royal Crown Bottling Co. applied for relief from excess profits tax under Section 722(b)(4) and (b)(5) of the Internal Revenue Code. The Tax Court denied relief under (b)(5) but considered the claim under (b)(4). The Commissioner challenged the company's reconstruction of its average base period net income.

### **Issue(s)**

1. Whether Royal Crown Bottling Co. qualifies for relief under Section 722(b)(4).
2. Whether the company is entitled to use the "2-year push-back rule" in reconstructing its average base period net income.
3. What is a fair and just amount representing normal earnings of the company to be used as a constructive average base period net income?

### **Holding**

1. Yes, because the company commenced business in the base period and its average base period net income is an inadequate standard of normal earnings.
2. Yes, because the company did not reach its normal earning level by the end of the base period and had a normal development period extending beyond the base period.
3. \$5,700, because this amount fairly represents the company's normal earnings during the base period, considering all relevant facts.

### **Court's Reasoning**

The court determined that Royal Crown met the requirements for relief under Section 722(b)(4) because it commenced business during the base period and its average base period net income was an inadequate standard of normal earnings. The court relied on testimony from industry experts indicating a normal development period for a new company would be at least four years. Because the company had a normal development period of between four and five years, it was allowed to use the "2-year push-back rule." The court rejected the Commissioner's argument that a net loss in 1940 and a small profit in 1941 disqualified the company, noting that these results corroborated the conclusion that the company had not reached its normal earning level during its last base period year. In determining the reconstructed average base period net income, the court considered various factors, including bottle loss, bad debts, and interest expense, and determined that a reconstructed average base period net income of \$5,700 was appropriate. The court noted, "In seeking normality in a reconstruction, it is appropriate to give consideration and effect to any special circumstances peculiar to the specific taxpayer where such circumstances are normal for such taxpayer even though they might not be normal for another taxpayer engaged in the same business."

### **Practical Implications**

This case provides guidance on establishing "normal" earnings for businesses seeking excess profits tax relief, particularly those commencing business during the base period. It highlights the importance of expert testimony in determining a company's normal development period and the reasonableness of reconstructed sales volumes. Furthermore, it emphasizes that the Tax Court will consider specific circumstances unique to the taxpayer, even if those circumstances deviate from industry norms, when reconstructing earnings. This case is important for attorneys advising businesses on tax planning and litigation involving excess profits tax relief.