# King Enterprises, Inc. v. United States, 418 F.2d 511 (Ct. Cl. 1969)

When a series of transactions, formally structured as a sale and subsequent liquidation, are in substance a corporate reorganization, the tax consequences are determined by the reorganization provisions of the Internal Revenue Code, not the sale provisions.

### Summary

King Enterprises sought to treat the transfer of its assets to another corporation as a sale, followed by liquidation, to realize a capital gain. The IRS argued that the transaction was, in substance, a reorganization and should be taxed accordingly. The Court of Claims held that because of the continuity of interest (King shareholders became shareholders of the acquiring corporation) and the overall integrated plan, the transaction qualified as a reorganization under Section 368, thus denying King Enterprises the desired tax treatment. This case emphasizes that courts will look beyond the formal steps to the economic substance of a transaction.

### Facts

King Enterprises, Inc. transferred its assets to Mohawk Carpet Mills in exchange for Mohawk stock and cash. King Enterprises then liquidated, distributing the Mohawk stock and cash to its shareholders. King Enterprises wanted the transaction to be treated as a sale of assets followed by liquidation so it could recognize a capital gain. The IRS determined that the transaction was a reorganization, which would have different tax consequences.

# **Procedural History**

King Enterprises, Inc. filed suit against the United States in the Court of Claims seeking a refund of taxes paid, arguing that the transaction should have been treated as a sale. The Court of Claims reviewed the facts and applicable law to determine the true nature of the transaction.

#### Issue(s)

Whether the transfer of assets from King Enterprises to Mohawk, followed by King Enterprises' liquidation, should be treated as a sale of assets and liquidation or as a corporate reorganization under Section 368 of the Internal Revenue Code.

# Holding

No, because the transaction satisfied the requirements for a corporate reorganization, specifically continuity of interest and an integrated plan, it should be treated as a reorganization and not as a sale of assets followed by liquidation.

#### **Court's Reasoning**

The court applied the "substance over form" doctrine, analyzing the economic reality of the transaction. The court noted that the King shareholders retained a substantial equity interest in Mohawk through the stock they received. Citing prior precedents, the court emphasized that "a sale exists for tax purposes only when there is no continuity of interest." Because the King shareholders became Mohawk shareholders, there was continuity of interest. The court also found that the steps—the asset transfer, stock exchange, and liquidation—were all part of an integrated plan to reorganize the business. The court emphasized that the "interdependence of the steps" was critical in determining that the substance was a reorganization, despite the parties' intent to structure it as a sale.

The court stated, "The term 'reorganization' as defined in § 368(a)(1) of the 1954 Code contemplates various procedures whereby corporate structures can be readjusted and new corporate arrangements effectuated." In this case, the court determined the steps taken resulted in such a readjustment, classifying the transaction as a reorganization rather than a sale.

# **Practical Implications**

The *King Enterprises* case highlights the importance of considering the economic substance of a transaction, not just its formal structure, for tax purposes. It is a key case for understanding the application of the "substance over form" doctrine in the context of corporate reorganizations. This case dictates that attorneys structure transactions with an awareness of the IRS and courts' ability to recharacterize them based on their true economic effect. The decision emphasizes the continuity of interest doctrine, requiring that selling shareholders maintain a sufficient equity stake in the acquiring corporation to qualify for reorganization treatment. Later cases often cite *King Enterprises* when considering whether a transaction should be classified as a reorganization or a sale for tax implications. It serves as a cautionary tale for companies seeking specific tax advantages through complex transactions.