

## ***Klearcure Corporation v. Commissioner, T.C. Memo. 1948-182***

Royalty payments for the use of a secret formula are deductible as ordinary and necessary business expenses under Section 23(a)(1)(A) of the Internal Revenue Code, and compensation paid to an employee is deductible if it is reasonable and not a disguised distribution of profits.

### **Summary**

Klearcure Corporation sought to deduct royalty payments made to Strange and Kastner for the use of their secret formula for a concrete-curing product, Klearcure, and the full amount of salaries paid to Kaye McNamara. The Commissioner disallowed these deductions, arguing that there was no secret formula and that McNamara's compensation was unreasonable. The Tax Court held that the royalty payments were deductible because a secret formula existed, and the compensation paid to McNamara was reasonable, considering her duties and the circumstances.

### **Facts**

Klearcure Corporation made payments to Strange and Kastner for the use of a secret formula to manufacture a concrete-curing product called Klearcure. Kaye McNamara, an employee and shareholder, received salaries of \$6,700 and \$5,500 in 1942 and 1943, respectively. The Commissioner challenged the deductibility of both the royalty payments and McNamara's compensation. Kastner and Strange developed the formula independently of the company, and Kastner was never employed to create the formula. Kaye McNamara's duties included billing, collections, bookkeeping, correspondence, traffic management, and materials ordering.

### **Procedural History**

The Commissioner of Internal Revenue disallowed the deductions claimed by Klearcure Corporation for royalty payments and employee compensation. Klearcure Corporation petitioned the Tax Court for a redetermination of the deficiencies.

### **Issue(s)**

1. Whether the royalty payments made to Strange and Kastner for the use of their secret formula are deductible as ordinary and necessary business expenses.
2. Whether the salaries paid to Kaye McNamara in 1942 and 1943 were reasonable compensation and therefore deductible from Klearcure Corporation's gross income.

### **Holding**

1. Yes, the royalty payments are deductible because Strange and Kastner owned a secret formula for Klearcure, and payments for its use constitute an ordinary

and necessary business expense.

2. Yes, the salaries paid to Kaye McNamara were reasonable because the amounts were determined in arms' length negotiations and were necessary to retain her services during a period of increased business activity.

### **Court's Reasoning**

The court reasoned that Strange and Kastner possessed a secret formula, which constituted a property right. The court distinguished the case from prior precedent by noting that, unlike those prior cases, the taxpayer proved the existence of a secret formula. Citing legal treatises, the court stated that a secret could be property, just as land is property because money and other value is often given in return for learning it. Regarding Kaye McNamara's compensation, the court found that the salaries paid were reasonable, arrived at through arms-length negotiations. The Court emphasized that the disagreement among the board members regarding McNamara's salary negated any suggestion that the increased wages were a disguised distribution of profits. The Court noted that McNamara's duties increased significantly during 1942 and 1943, making her services particularly valuable during those years. As the court noted, "where, as here, payments are to a shareholder, the proof must show that the directors were not disguising distributions of profit in the form of salary."

### **Practical Implications**

This case provides guidance on the deductibility of royalty payments for secret formulas and the reasonableness of employee compensation. It emphasizes that a trade secret can be considered property, justifying royalty payments. Businesses can deduct such payments if they can demonstrate the existence of a secret formula. The case also clarifies that employee compensation, even to shareholders, is deductible if it is reasonable and not a disguised distribution of profits, emphasizing the importance of demonstrating arm's-length negotiations and the value of the employee's services. This ruling affects how businesses structure agreements for using proprietary information and compensate key employees, especially when those employees are also shareholders. Later cases would consider factors such as comparable salaries, the employee's qualifications, and the complexity of the work performed to determine reasonableness.